



NORTH ATLANTIC TREATY ORGANIZATION
ORGANISATION DU TRAITÉ DE L'ATLANTIQUE NORD
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TO : See Distribution
SUBJECT : FFAO Workshop, Stavanger, Norway, 2-5 October 2017
DATE : *27* July 2017

1. The *Framework for Future Alliance Operations* (FFAO) informs the transformation of NATO's military forces and provides input to the NATO Defence Planning Process (NDPP). With the start of the next NDPP cycle in 2019, Allied Command Transformation (ACT) is currently leading the development of the FFAO 2018 to provide the combined Strategic Commanders' best military advice in time.
2. The quality of this important document depends heavily on the active support and involvement of the wider NATO community. Therefore, I kindly ask you to contribute to the final workshop in the production of the FFAO 2018, to validate and to supplement the *Military Implications* of the previous FFAO (2015).
3. The workshop will take place at the Joint Warfare Centre (JWC) in Stavanger, Norway from 02–05 October 2017. We are specifically looking forward to the participation of Staff Officers (OF-3/4/5 or civilian equivalent) currently working on defence planning issues or with relevant experience in that field.
4. The workshop agenda and administration instructions are attached. Read ahead material, as well as the products of the workshop, will be posted on the ACT Futures Work website (<http://www.act.nato.int/futures-work>) when available. We request participants to complete their registration by **8 September 2017**.
5. Should there be any questions, the points of contact are:
 - COL T. SZABO (tibor.szabo@act.nato.int) Strategic Analysis Branch, Branch Head;
 - LTC A. BAZIN (aaron.bazin@act.nato.int) for FFAO matters; and
 - LTC R. PLEIJSANT (richard.pleijasant@act.nato.int, +1 757 747-3268 or NCN 555-3268) for coordination issues.

FOR THE SUPREME ALLIED COMMANDER TRANSFORMATION:


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ANNEXES:

- A. Workshop Agenda
- B. Administrative instructions

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